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FORM NO. 237 Use previous editions (40)
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DD/S REGISTRY

PLAN ZEBRA MODIFIED I

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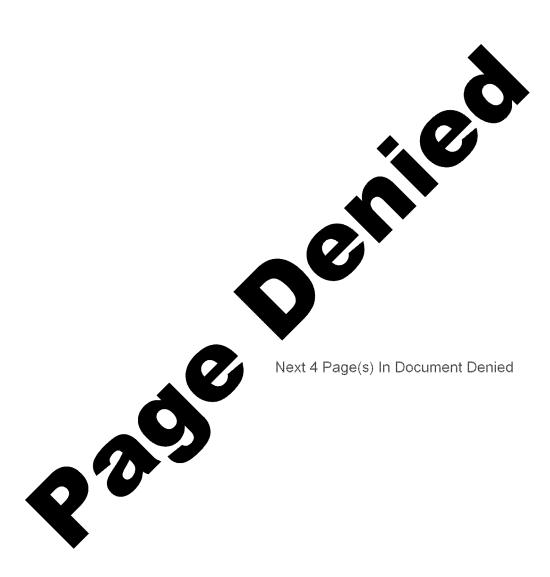
Unfavorable aspects of Plan ZEBRA Modified are:

OC will be moving two of its components instead of one, as in the original Plan ZEBRA.

OS will be moving Special Security Center out of Headquarters and will not be able to move that part of the Executive Staff (now in Magazine Building) back into Headquarters Building, as projected in Plan ZEBRA. (It may be advisable to move this latter element to to bring it closer to Headquarters and place SSC in Magazine Building.)

The original Plan ZEBRA did not contain the OP moves projected in this modified version.

downgrading and



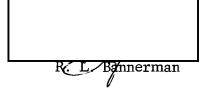
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4 September 1970

Thave approved the Logistics paper of 3 September 1970 to implement ELINT PLAN A. Will you check with OEL next week to see if this is satisfactory? If not, we may have to go back to the drawing boards if the Communications Plan and the Security Plan are not acceptable.

Mr

Also, I reviewed the BPR Usage Plan in its revised form and they will work on it during the coming week. It will probably be ready by the time I return from leave and we can then present it to the Executive Director.



Att: Memo dtd 3 Sep 70 for DD/S fr D/L, subj: Alternatives to Plan ZEBRA

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SECRET

9 SEP 1970

MEMORANDUM FOR: Deputy Director for Support

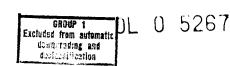
SUBJECT

: Alternatives to Plan ZERRA

- 1. This memorandum contains <u>recommendations</u> for your <u>approval</u>. These recommendations are contained in paragraph 8.
- 2. Attached are four alternative plans for relocating selected Agency elements to provide space for (a) the expansion of DD/S&T activities. (b) implementation of the Automated Communications Terminal Program, and (c) "turnaround" activity. In accomplishing these objectives the newly acquired fourth floor space in the Building is utilized.
- 3. The four plans envision major relocations of the Office of ELINT, the Office of Communications, or the Office of Security. Each is more fully detailed in the attachments.
- 4. ELINT Plan A has the advantage of leaving the Director of Communications in Headquarters. It also involves the least number of moves of any of the attached plans. A disadvantage of this plan is that it would further fragment the Office of ELINT.
- 5. ELINT Plan B has the same advantages and disadvantage of ELINT Plan A; however, it involves more moves. These moves would be expensive and would delay availability of space in the Headquarters Building.

6. The Communications Plan has the advantage of consolidating the Office of
Communications, including the Director, in Rosslyn, except for
including the Signal Center) and the Special Programs Division.
These Office of Communications elements would remain at Headquarters. A disadvan-
tage of this plan is that it may encounter senior officials opposition in that it would
separate the operational staffs and the Clandestine Communications Division from
those elements of the Clandestine Service which they support and would remove the
Director of Communications from the Headquarters Building.

SECRET



SUBJECT: Alternatives to Plan ZEBRA

- 7. The Security Plan has the advantage of leaving the Director of Security and his administrative and executive staffs in the Headquarters Building. The Security files remain at Headquarters; however, the file analysts would be in Magazine Building. While we believe that these files could be transported safely between the buildings, the major disadvantage would be that some files would not be immediately available at Headquarters.
- 8. The priority of merit of each of the plans for your consideration is (a) ELINT Plan A, (b) ELINT Plan B, (c) The Communications Plan, and (d) the Security Plan. I recommend adoption of ELINT Plan A. I also recommend that the requirement for secure areas for Office of ELINT be reviewed by the Director of ELINT with the view to reducing the number and by the Director of Security regarding security requirements for these areas with a view toward reducing security modifications to a minimum.

John F. Blake Director of Logistics

4 Atts.

The recommendations contained in paragraph 8 are approved.

an A approved -

Donot othron

R. L. Bannerman

Deputy Director for Support

Distribution:

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1 - OL Official

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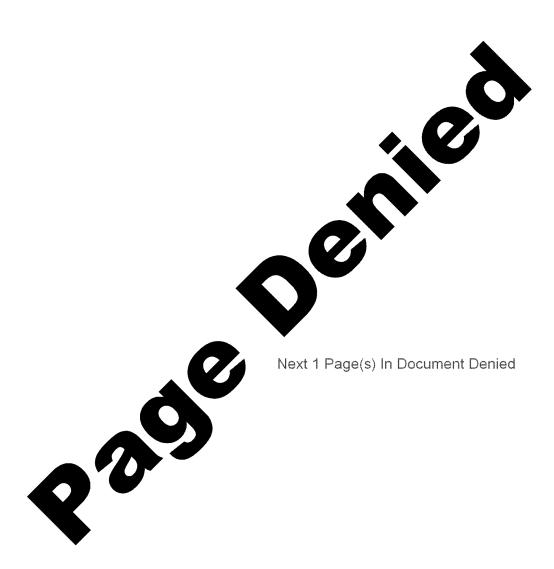
ELINT PLAN A

1. Is keyed to utilizing the fourth floor of the to obtain (a) space for expansion of DDS&T, SPS, and OSP (including FY-72 increase of	25X
20 personnel); (b) space for implementation of the Automated Communications Terminal (ACT); and (c) 4,957 square feet of floor space for turnaround use in	
the Headquarters Building. SPS space is provided for in the Building.	25X
2. Leaves undisturbed the space in Building currently occupied by OSA.	25X
3. Moves to the Office of Elint (excluding the Analysis Division which operates the SSOC and the Computer Center) to make space available within the Headquarters Building.	
4. Moves into close proximity the Career Management Staff and the Administrative Staff of the Office of Communications. Consolidates the Executive Staff of the Office of Security. Both moves are to the Magazine Building. The move of ELINT to the Building reduces the total number of moves involved.	•
5. The major disadvantage of this plan is that it relocates into Building a major portion of the Office of Elint, thus leaving OEL operating from	25X

three locations vice the two locations presently involved.

GROUP 1
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ELINT PLAN B

~
1. Is keyed to utilizing the fourth floor of theto
obtain (a) space for expansion of DDS&T, SPS, and OSP (including FY-72
ncrease of 20 personnel); (b) space for implementation of the Automated
Communications Terminal (ACT); and (c) 6,039 square feet of floor space
for turnar <u>ound u</u> se in the Headquarters Building. SPS space is provided
for in the Building.
2. Leaves undisturbed the space in Building currently occupied by OSA.
\cdot .

25X

- 3. Moves to Magazine Building the Office of Elint (excluding the Analysis Division which operates the SSOC and the Computer Center) to make space available within the Headquarters Building.
- 4. Moves into close proximity the Career Management Staff and the Administrative Staff of the Office of Communications. Consolidates the Executive Staff of the Office of Security. Both moves are to the Magazine Building.
- 5. The major disadvantage of this plan is that it relocates into Magazine Building a major portion of the Office of Elint, thus leaving OEL operating from three locations vice the two locations presently involved.



*	OC to Accommodate
(1)	Components to be moved to are currently occupying space in
	excess of 130 square feet per person (SSS/DDS 146 square feet,
	OSR 133 square feet, MMPD 157 square feet); therefore, a reduction
	is possible.



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COMMUNICATIONS PLAN

1. Is keyed to utilizing the 4th floor of the	Building and thus creating	25X
5,203 square feet of turnaround space in Headquart	ers.	1
2. Provides for requested space expansion os	SPS in and OSP in Headquarters	25X
(including FY 72 increase of 20 personnel) and space	e for implementation of the Automated	
Communications Terminal.		
3. Consolidates the Office of Communications,	including the Director into Rosslyn	
	he Special Projects Division.	
na c	Special Projects Britiston.	
4. A disadvantage of this plan is that it would	separate the Communications	
Operational Staffs and the Clandestine Communicati	ons Division from the elements of	

the Clandestine Service with which they coordinate Communications Support. Implementation

of this plan would also increase access times between D/CO and the DD/S, DD/P and

DCI.



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SECURITY PLAN

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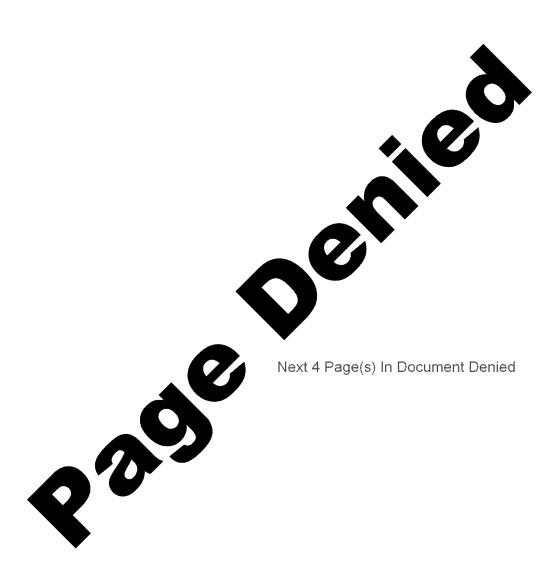
1. Is keyed to utilizing the 4th floor of the	Building and obtaining 5,734
square feet of turnaround space in Headquarters.	
2. Provides for requested space expansion of SPS in	and OSP in Headquarters

(including FY 72 increase of 20 personnel) and space for implementation of the Automated

Communications Terminal.

- 3. The Office of Security, excluding the Director, his administrative and executive staff, would be concentrated in the Magazine Building. Elements of Security remaining in Headquarters would be Interrogation Research Division, Security Records and Communications Division, Covert Mail Room, Building Security Branch, Administration and Training Staff, and the Executive Staff.
- 4. The major disadvantage to this plan is that hundreds of sensitive security files would be in transit during duty hours.

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<u>PLAN ZEBRA</u> Supplemental Details

STAT	1. Plan ZEBRA will consolidate three major components of DDS&T in the area. Carl Duckett, DD/S&T, and his deputy have been briefed in detail on this entire plan. They have accepted it in principle and agree that the Plan is workable. Mr. Duckett requested EO/DDS&T, to form a Task Force to work out the internal DDS&T details. The Office of Logistics is cooperating fully and in the near future LSD will commence working with the DDS&T Task Force to carry out this overall plan.
	2. This Plan will provide some consolidation and a maximum saving retrieval of space.
	a. It is keyed to the acquisiton of a 4th floor of the Building.
	b. It provides maximum turnaround space in the Headquarters Building, including some alleviation of OCS, CRS, and other new requirements.
	c. It will leave the Directors of Communications, Security and Personnel in the Headquarters Building.
	d. It will consolidate, where possible, elements of OC and OS with some release of space.
	e. It concentrates most of the Office of Security external elements from three locations into a single location in the Building, and reunites the OS Executive Staff in the Headquarters Building.
	f. It concentrates the external elements of the Office of Communications in the Rosslyn Area, and brings the officers and records of OC Career Management & Training Staff together into the Headquarters Building.
	g. It will move the Operational Services, CCS, element back into the Headquarters Building, thus simplifying security control of the Building.
STATINTL	3. Plan ZEBRA includes a reduction in OSA space in consonance with the decrease in personnel requirements, as reflected in the 30 June monthly "Comptroller's Report". It reduces OSA office space occupancy from square feet per person to quare feet, thus equalling the current Headquarters Building average as reflected in the 15 June 1970 CRAMS Report.
	4. It also will take care of the urgent space requirements of SPS, OSP and ACT.
	5. When this Plan is completed, DDS&T will have been reduced by approximately

6,600 feet and DDS components will have been reduced by approximately 3,000 feet.